

从传统走向现代 亚洲慈善事业的八大变化趋势



作者

高懿行

瑞士百达财富管理 亚洲慈善事业服务部主管

柯睿思(CHRISTOPH COURTH)

瑞士百达财富管理 慈善事业服务部全球主管

韩玗珍

瑞士百达财富管理
财富规划南亚区主管

绪言

慈善捐赠在亚洲历史悠久。作为一个文化、政治制度和宗教信仰都非常多元化的地区,亚洲的慈善事业独具特色。

亚洲文化高度重视家族价值观,因此慈善捐赠往往从家族起步,注重亲属群体和当地社区。因为许多亚洲慈善家也是活跃的商界领袖,并且他们认为慈善事业与他们的业务关系密切,慈善捐赠也被认为是一种建立个人和商业联系的方式。在许多亚洲文化中,人们期望政府在提供社会服务和照顾弱势群体等方面发挥主导作用,这在一定程度上与欧洲文化相似,但与美国文化截然不同。因为有这样的观念,在某种程度上阻碍了社会公益和慈善事业的快速发展。

尽管新冠疫情还未终结,但亚洲大部分地区和全球一样已进入了疫情发展的新阶段。疫情使许多社会和环境问题凸显,人们也比以往更加关注这些问题。但在新冠疫情爆发之前,亚洲的慈善事业已开始发生变化,而这些变化趋势越发明显。

我们认为亚洲的慈善事业正开启精彩的新篇章。在本文中, 我们将探讨我们所洞察的亚洲慈善事业的八个主要趋势。

1. 走向前台

慈善家的捐赠越来越公开

在许多亚洲文化中, 谦逊是一种受人尊敬的美德。与此 同时,人们对慈善行业仍然缺乏信任,慈善行业的声誉已 因一些个别人的丑闻而受损。人们普遍对高调的捐赠持怀 疑态度,质疑捐赠背后的动机。在中国曾有一段时间,关于 。因为许多捐赠者担心负面报道,所以他们宁愿避免吸引 过多的媒体关注,这让匿名捐赠成为一种常态。

但这一切都在逐渐发生变化,亚洲慈善家开始不再回 避大家的关注。过去几年,亚洲出现了所谓的"巨型"捐 款和承诺,例如印度商人阿兹姆·普雷姆吉(Azim Premji)与否都会持续不断地受到大众的关注。大家都知悉他们的 向其慈善机构捐款76亿美元,中国多家科技类公司的创始 人(如黄峥、雷军和王兴等)作出了数十亿美元的捐赠等等。动机是否正当,所有人都有自己的观点。随着越来越多慈 因为慈善家优先考虑在生前而非通过遗赠来实现影响力,善家公开分享他们的捐赠,他们也会继续更加关注如何利 有时限的基金会数量也在稳步增长。近20名亚洲亿万富翁 用自身的影响力来实现自己的慈善目标。 加入了"捐赠誓言",与来自全球的其他家族一起承诺在生 前将大部分财富捐赠给慈善事业。

随着人们不再忌讳公开谈论捐赠,越来越多的捐赠者 发现慈善事业不仅仅只是贡献财富。现在大家普遍认同大 多数问题都不可能仅靠金钱就能解决。慈善家可通过提 高公众对重要问题的认知、与决策者进行讨论、激励其他 大额的慈善捐赠的报道都会遭到怀疑,被认为仅仅是"炒作"人采取行动等方式,利用他们的影响力来支持其捐赠事业。 例如中国企业家曹德旺除了在捐赠外一直发声支持为捐 赠提供更强有力的政策激励。

> 随着当今世界以互联网为主导,社交媒体的影响不可 小觑,透明度不断提高,最富有的家族在慈善方面的行动 一举一动, 而对于他们做得是否足够, 做得是否正确, 以及

"慈善家优先考虑在生前而非通过遗赠 来实现影响力"

2.人多力量大 慈善家之间加强合作

亚洲历史上一直注重基于社区的捐赠,不同的文化采用 则更多基于生活的社区。直至最近,亚洲主要慈善家之间 的合作机会仍然有限。寻求在关键项目上进行合作的慈善 家更多仅限于在建设学校或医院时开展合作,因为这些项 目通常需要大量资金,并且可以迅速看到实际的结果。但 随着越来越多的下一代财富拥有人参与慈善事业,整个亚 洲正在发展一种更具现代化、更正式的慈善合作方式。

如今慈善合作范围从大规模的资助计划(如印度的气 候合作和中国关注环境的阿拉善SEE基金会),到为慈善家 分享、学习和合作提供平台的网络,如亚洲慈善圈(Asia Philanthropy Circle)、亚洲公益创投网络(Asia Venture Philanthropy Network)和新加坡社区基金会(Community Foundation of Singapore)等。从大自然保护协会中 独立出来的桃花源生态保护基金会获得了商业领域有竞 争关系的马云和马化腾的重要支持。

各个行业都逐步形成共识,要解决亚洲面临的主要挑战 不同的方式。在印度, 捐赠更多基于氏族或种姓, 而在东亚(包括人口增长、新冠疫情和气候变化等), 公私营部门的合 作将变得更加重要。近90%的亚洲顶级商界领袖认为此种 合作关系在未来五年内将变得更加普遍。1在慈善事业中, 由于与需要解决的问题相比,可用的资源有限。合作可以带 来倍数效应,加强了个人捐赠的影响力,提供机会集中资 源以形成规模效应,提高效率和能力并以此解决最根本的 挑战。

> 配比捐赠的概念(即捐赠者仅在其他一些同行作出捐 赠的情况下才增加资金)也越来越受到关注。此举使提供 配比资金的慈善家让其关注的问题得到更多关注,并鼓励 其他捐赠者参与其中。全球疫苗免疫联盟(Gavi)在新冠疫 情危机期间推出了一个配比捐赠基金,成功吸引了多位亚 洲慈善家参与捐赠,保障了低收入国家的疫苗供应。

> 疫情催化了对更多、更好合作的需求,并体现了公私营 合作的力量。我们预计今后没有合作的慈善活动反而会成 为例外。

"要解决亚洲面临的主要挑战(包括人 口增长、新冠疫情和气候变化等), 公私营部门的合作将变得更加重要"

3. 实现最大的影响力 更加关注慈善资本的管理

投资和捐赠在过去被认为是两种完全分开的活动。在 亚洲尤其如此,亚洲的投资者倾向于在快速增长的市场中 寻求最大回报。然而如今越来越多慈善家意识到,相较于 单独进行投资和捐赠,将此两项活动相结合能够更快地达 成目标。

随着越来越多的慈善家不再进行一次性的捐赠,而是 开启了长期的慈善之旅,他们必须仔细规划,以确保捐赠 的资金能够提供所需的回报、流动性和风险状况,以实现 其目标。将投资和捐赠分离存在风险。例如,沃伦·巴菲特 投资排除已经成为一个最低标准,并且许多慈善捐赠正积 极通过影响力投资的方式完成其在多个方面的慈善使命。

影响力投资,即除了寻求财务回报外也寻求创造正面 的社会或环境影响, 越来越受慈善资金投资者欢迎。在此 领域内,混合融资(即战略性地利用开发性金融及/或慈善 资金,以撬动私人资本应对发展挑战)可更好地利用慈善 资本的优势,让其推动更高风险的机会。在这些项目中,慈 善资本会首先承担潜在的亏损并补贴收益,因此可将商业 投资吸引至风险更大、整体回报较低的项目中。慈善资本 还可作为技术支持资金,协助项目选择和尽职调查。

其中一个模式就是发展影响力债券,其利用慈善资本 和比尔·盖茨都因未能从有争议的行业撤资而受到批评。支持基于项目成果的金融工具,该工具可撬动来自私营部 门和公共部门的资金。发展债券虽仍处于早期阶段,但已 在印度和东南亚的试点项目中显示出巨大的潜力,引起了 援助机构的极大兴趣。短短几年内,发展债券已经从一个 单一的试点项目发展到分布亚洲地区的数十个项目。

> "越来越多的慈善家不再进行一次性的捐赠, 而是开启了长期的慈善之旅"

4. 直面问题 采取更具战略性的方式

传统上亚洲的捐赠者较少采取战略性的捐赠方式,他们更愿意寻求有形的输出,如兴建学校或诊所。但现在越来越多的亚洲家族正在就其慈善工作采取具有商业思维的方式。牛根生是第一个在捐赠誓言中签字的中国人,他以其关注战略性捐赠而著称。在印度,皮拉马尔基金会(Piramal Foundation)通过制定战略,在技术创新、数据分析和交付系统方面进行了多年投资,以解决营养、水和初级卫生保健问题。菲律宾的阿亚拉基金会(Ayala Foundation)设计了战略框架,重点解决国家面临的重大挑战,为关键相关方建立一个平台,并更好利用来自多方的资金。此方式被应用于教育、环境和社会创业等重点领域。

更具战略性的慈善事业越来越受欢迎的主要原因是人们意识到尽管慈善事业发展迅速,但其与全球面临的问题的规模相比仍然规模较小。采取战略性方式包括需要理解问题的根源,将资源用于需处理的最关键的方面,并评估针对目标执行的改进情况。由于年轻的下一代慈善家受影响力高、战略性的方式所吸引,特别是利用创新的社会投资工具的模式,因此他们特别青睐战略性慈善。

在亚洲涌现出越来越多的咨询公司和顾问致力于支持慈善家,协助他们评估越发具有战略性的慈善方式。对许多慈善家而言,有一个好的捐赠战略其重要性不亚于他们捐赠的金额。

5. 从医院到医疗体系 更深入地参与卫生健康慈善事业

新冠疫情对亚洲区的卫生服务体系造成了重大损失, 并反映出社会之间普遍存在的医疗资源分配不均,进一步 加剧了现有的社会不平等。值得注意的是,医疗资源分配 不均尤其对生活在离城市较远地区的人们造成了很大的 影响。

在许多亚洲国家,私人慈善家正在寻求改善公共医疗体系。越来越多人一致认为,需要建立更强大的初级医疗保健体系。一些捐赠机构(例如菲律宾的SM基金会和印度尼西亚的陈江和基金会)现在增加了对前线医疗工作者的支持力度。

在疫情期间,疫苗的获取也明显存在不平等。不少慈善家认为因为市场或政府体系能力不足,这为更好利用他们自己的资源提供了机会。例如多位台湾慈善家在确保新冠疫苗供应方面发挥了关键作用,而越南房地产开发商潘日旺则在自己国家捐赠了3300万套试剂盒和400万剂疫苗。许多亚洲慈善家还向COVAX平台捐款,以帮助低收入国家获得疫苗。慈善家所提供的支持不止在疫苗的供应上。陈乐宗在疫情爆发后不久为新冠疫苗开发项目提供了资金支持。

除新冠肺炎之外,其他传染病也获得了亚洲慈善家的 关注。为了解决这些非常复杂的问题,这些慈善家正在为 多个领域的工作作出贡献,包括医疗产品技术的研发、政 策倡导、社会观念的变化、医疗服务系统等。

随着许多亚洲国家的人口迅速老龄化,养老服务也已成为很多慈善家关注的重要领域。在中国,房地产开发商创立的基金会普遍关注老年人护理,这是因为他们的业务将直接受到人口结构变化的影响。疫情也凸显了心理健康的重要性,因此许多基金会重点关注心理健康。

6.不止于兴建学校 更加多元化的教育慈善事业

教育一直是最受亚洲慈善家欢迎的事业,因为在许多亚洲文化中人们都非常重视教育。对许多人来说,常见的首要捐赠是向他们家乡的学校捐款或者在他们曾就读的大学设立奖学金。不少慈善家,尤其是建立家族财富根基的慈善家,将自己的成功归功于教育。

如今慈善家仍然关注教育,但由于近年来教育不平等问题日益凸现,所以慈善家对教育的关注也随之调整。学校的质量本身无法解释为何学龄前就出现了较大的发展差异。不理想的学校出勤率和不合适的教学模式也造成了不同儿童的教育结果有很大差别。印度企业家阿尼尔·阿加瓦尔(Anil Agarwal)成立了Nand Ghar,与印度政府合作建立了儿童早期发展中心。中国发展研究基金会的试点项目(向0-6岁儿童提供儿童早期发展服务)也获得了众多慈善家的支持。一些亚洲慈善家,如印度的阿兹姆·普雷姆吉(Azim Premji)和菲律宾的宝蒂斯塔(Rina Lopez Bautista),正在探索可行的方案以解决阻碍改善教育成果的多重挑战。

"如今慈善家仍然关注教育,但由于近年来教育不平等问题日益凸现,所以慈善家对教育的关注也随之调整"

7. 为了更绿色的未来 对环境慈善事业的兴趣与日俱增

环保事业在过去并非亚洲慈善事业的主要关注点。对 许多慈善家而言,主要的挑战是帮助人们生存与发展,因 此健康和教育最为重要。即使关注环境的慈善家也更多倾 向于支持生态保护。

然而在过去十年,人们就应对气候变化采取行动的紧 迫性达成了共识。正如一位慈善家所言,"如果我们没有一 个适合生存的世界,所有其他慈善事业都将徒劳无功。"尽 仅不到2%用于应对气候变化。2尽管亚太地区是全球最容 易受到气候变化影响的地区,2018年在中国应对气候变化 的捐赠占比估计低至1%3。亚太地区拥有全世界约60%的 人口,许多人生活在因贫困和城市规划较差而易受气候变 化影响的脆弱环境中。4

同时,更广泛的可持续发展概念也越来越受到关注。人 们越发关注所进食的食物及其来源,并由此催生了香港 的"绿色星期一"(Green Monday)和中国内地的"良食基 金"等机构,而这些关注在疫情期间更加明显。此外,尽管 每年所生产供人类食用的食品中约有三分之一最终被浪费, 但全世界估计有30亿人面临一种或多种营养不良问题,其 中亚洲占据了最大的比例。5食品生产也是导致气候变化 管如此,在2019年的全球慈善捐赠(大约7300亿美元)中,的最大元凶之一,其所排放的废气约占温室气体排放量的 21%, 食品生产也是导致森林砍伐及生物多样性遭到破坏 的主要原因。6

> 展望未来,我们预计会看到更多的慈善家在其现有的 慈善事业中考虑气候和可持续性。我们亦预计用于应对气 候变化、保护海洋和提高粮食系统可持续性的慈善资本金 额将稳步增长。

"人们就应对气候变化采取行动的 紧迫性达成了共识"

^{2 《}资金趋势:减缓气候变 化慈善事业, 气候工作》, 2020年9月

³ 哈佛肯尼迪学院,《21世纪中 国慈善事业洞察》,2018年

⁴ 国际气候变化专门委员 会,2021年第六次评估报告 5 《世界粮食安全和营养状况》

²⁰²⁰年,联合国粮农组织 6 《2019亿万富豪人口普 查报告》

8. 共同富裕

慈善事业在减少不平等方面所起的作用

亚洲快速增长的经济使数百万人摆脱了贫困,但同时也加剧了不平等。例如,亚洲的基尼系数已从20世纪90年代初的33上升至现在接近50。由于疫情期间的封锁政策和一些服务行业的不景气导致低收入群体入不敷出,这种情况更加恶化了。

因此,人们越来越关注减少收入不平等,各国政府将在引导市场方面发挥积极作用。即使在区域内最平等的国家之一新加坡,不平等也已成为主要的话题。

当中国政府宣布共同富裕的目标时,其也明确 表示鼓励慈善事业是其中的重要组成部分。不少商 界领袖以大额慈善承诺的形式对政府的呼吁作出了 回应,反映出人们认识到日益加剧的不平等是社会 稳定的主要风险。

性别不平等是本地区的一个敏感问题,因为许多亚洲国家在文化方面仍然相对保守。然而在全球白手起家的女性亿万富翁中,亚洲拥有的数量最多,其中全球一半以上的女性亿万富翁来自中国。但女性在亚洲社会高层中所占比例仍然不足,性别歧视和虐待仍然是主要挑战。目前,一些慈善家正在努力应对这些挑战。亚洲性别网络(Asia Gender Network)就是一个很好的例子,该网络包括来自10多个国家的近30名女性慈善家,她们正为支持女性的事业作出贡献。

结论

由于认识到亚洲的重要性及其巨大的潜力,许多人已将21 世纪称为亚洲的世纪。但随着经济增长势头不减,应对日益突 出的社会和环境挑战的需求也将增加。随着慈善事业的日益 成熟,其即将在亚洲的发展中发挥更重要的作用。对亚洲的慈 善家来说,这些趋势已让慈善事业变得更加令人兴奋,同时也 让相互学习变得更加重要。 Disclaimers

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